# STEWARD ST. ELIZABETH'S MEDICAL CENTER

Brighton, MA Teaching Hospital Metro Boston

# 2016 Hospital Profile

Steward Saint Elizabeth's Medical Center is a mid-size, for-profit teaching hospital located in the Metro Boston region. Steward Saint Elizabeth's is a member of Steward Health Care. It also qualifies as a High Public Payer (HPP) hospital. Inpatient discharges at the hospital decreased 4.3% from FY12 to FY16, slightly more than the 3.8% median decrease for its peer hospital cohort. Outpatient visits decreased 20.2% from FY12 to FY16, while outpatient revenue decreased 9.1%. Steward Saint Elizabeth's reported earning a profit for the fourth straight fiscal year in FY16, but its 2.9% total margin was lower than the 5.7% median of its peer cohort.

# Overview / Size

Hospital System Affiliation: Steward Health Care System Change in Ownership (FY12-16): Not Applicable Total Staffed Beds: 196, mid-size acute hospital % Occupancy: 97.4%, highest in cohort avg. (79%) Special Public Funding: Not Applicable Trauma Center Designation: Not Applicable Case Mix Index: 1.19, > cohort avg. (1.07); > statewide (1.07)

## **Financial**

Inpatient NPSR per CMAD:	\$13,477
Change FY15-FY16:	3.1%
Inpatient:Outpatient Revenue in FY16:	54%:46%
Outpatient Revenue in FY16:	\$112,464,091
Change FY15-FY16:	0.3%
Total Revenue in FY16:	\$334,334,939
Total Surplus (Loss) in FY16:	\$9,655,527

# **Payer Mix**

Public Payer Mix:	65.8% (HPP* Hospital)
CY15 Commercial S-RP:	1.08
Top 3 Commercial Payers:	Blue Cross Blue Shield of MA
	Tufts Health Plan
	Harvard Pilgrim Health Care

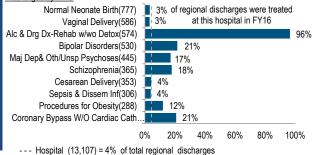
### Utilization

Inpatient Discharges in FY16:	13,107
Change FY15-FY16:	-4.0%
Emergency Department Visits in FY16:	29,561
Change FY15-FY16:	-3.4%
Outpatient Visits in FY16:	129,165
Change FY15-FY16:	-1.3%

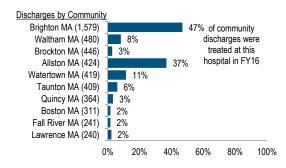
Quality	
Readmission Rate in FY15:	16.3%
Change FY11-FY15 (percentage points):	-1.3%
Early Elective Deliveries Rate (Jan 2015-Jun 2016):	8.1%

What were the most common inpatient cases (DRGs) treated at the hospital in FY16? What proportion of the region's cases did this hospital treat for each service?

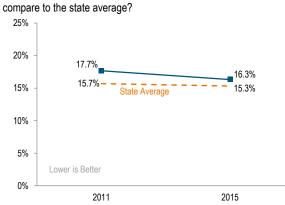




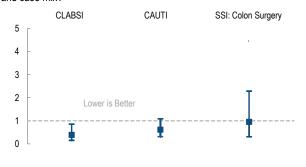
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this



How many central line-associated blood stream infections (CLABSI). catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

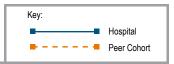


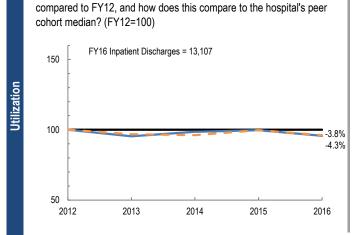
For descriptions of the metrics, please see the technical appendix

# 2016 HOSPITAL PROFILE: STEWARD ST. ELIZABETH'S MEDICAL CENTER

## **Cohort: Teaching Hospital**

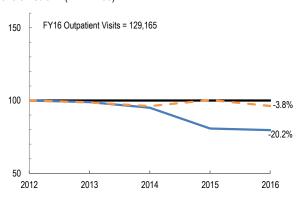
Patient Revenue Trends





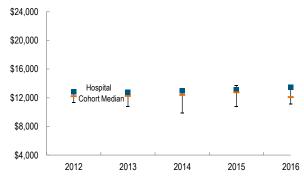
How has the volume of the hospital's inpatient discharges changed

How has the volume of the hospital's outpatient visits changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

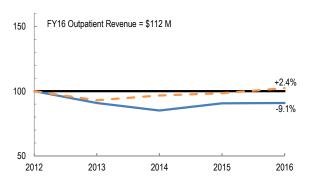


What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY12 and FY16, and how does this compare to the hospital's peer cohort median?

\$24,000



How has the hospital's total outpatient revenue changed compared to FY12, and how does this compare to the hospital's peer cohort median? (FY12=100)

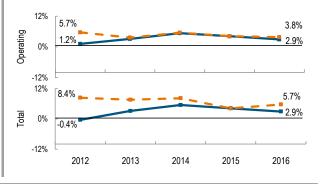


How have the hospital's total revenue and costs changed between FY12 and FY16?

## Revenue, Cost, & Profit/Loss (in millions)

FY	2012	2013	2014	2015	2016
Operating Revenue	\$ 311	\$ 313	\$ 312	\$ 326	\$ 334
Non-Operating Revenue	\$ (5)	\$ 0	\$ 0	\$ 0	\$ 0
Total Revenue	\$ 306	\$ 313	\$ 312	\$ 326	\$ 334
Total Costs	\$ 307	\$ 303	\$ 295	\$ 313	\$ 325
Total Profit (Loss)	\$ (1.3)	\$ 9.8	\$ 17.1	\$ 13.6	\$ 9.7

What were the hospital's total margin and operating margins between FY12 and FY16, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>\*</sup> High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.